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t CTP, our people are without doubt the company's most important asset. I'm proud of the many projects they are working on, that positively impact not only our company, but also the communities in which we operate.

CTP now has 292 employees, and each quarter, the CTP Top 30—leaders from various regions and departments—gather together with top management to support company growth by setting company priorities and reviewing progress on our goals. The IT team is moving ahead with our company-wide data integration projects—which affect all aspects of the company—and are set to go into full implementation phase during the second half of the year, becoming fully operational by next January.

Our Brno design and construction teams are well on the way with our 1st student housing project at Ponāvka. CTP will provide subsidised housing to qualifying students who will have the opportunity to cooperate with businesses in our parks. Open doors is scheduled for the end of summer to accommodate students for the Autumn semester.

At CTPark Bor, our property management team is helping companies there source qualified employees through CTPersonnel, connecting local communities, trade schools and universities to our clients in the park. The workers' housing is being extended, and the new medical centre and canteen are nearing completion.

CTPark Bor will also be host to the first 'CTP Art Wall' competition, spearheaded by our marketing department. In addition to beautifying our parks, the annual competition will see artists create something that will influence the community for many years to come—on the largest canvas ever: the walls of our industrial buildings. We will run the competition each year at different locations, starting in the Czech Republic, and later at other parks throughout the region.

Also this year, we agreed with the Tereza Maxová foundation a two-year sponsorship commitment aimed at improving children's education throughout the Czech Republic.

A CTP team of 20 of our people just participated in the Prague half-marathon on May 7<sup>th</sup>. We will also join in those taking place in Bucharest and Budapest later in the year. And as we do yearly, we are both sponsors and participants in the two half-ironman triathlons over the summer: the July 15<sup>th</sup> Pálava Race and the Doksy Race on September 2<sup>nd</sup>. We encourage our colleagues in the real estate community to take up the challenge with us.

Finally, I am looking forward to the 10-year anniversary party coming up on June 2<sup>nd</sup>, where we roast our long-term employees. The whole company gets together to look back at how much we have achieved and the friendships we have made over the years.

With summer soon upon us, it is a time to relax, take vacations, knock back a beer and hopefully spend more time with family and friends outdoors.



Remon L. Vos, FRICS CEO remon.vos@ctp.eu

# Financial Highlights: 2016 Annual Report Preview

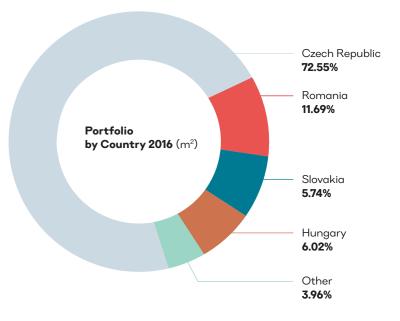
2016 was a successful year consolidating and extending our position on the Romanian, Hungarian and Slovak markets. While the Czech Republic holds the largest portion of our portfolio, Romania now makes up over 10% and Hungary over 6%. In 2016 alone, the Hungarian market comprised 32% of overall growth, which was achieved through both own construction and acquisitions. Currently, there are four projects under construction in the country representing approximately 80,000 m² of new space.

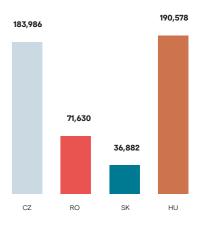
In 2016, gross rental income increased overall by 35%, to EUR 200 million. Having refinanced EUR 773 million during the year, we were able to increase net cash by EUR 94 million, which facilitated acquisitions as well as investments into upgrades of aging facilities. In 2016, we grew the portfolio nearly evenly through own construction and by acquisition. While acquisitions have previously allowed us to grow quickly in new markets, we forsee that new construction will outpace acquisitions as the primary engine of growth, continuing the trend.

We plan to continue investing in our land bank, which we consider key to our future growth. A healthy land bank allows us to accommodate both our current clients' expansion as well as new clients, who need to get up and running quickly.

In the past, we have enjoyed the benefits of stable economic conditions, with largely predictable income based on stable occupancy and takeup rages, resulting in generally stable rental rates. In the future, we expect lower vacancy rates will continue due to strong market demand—particularly from clients requiring high-tech industrial facilities—possibly resulting in double-digit rental rate growth over the coming five-year period.



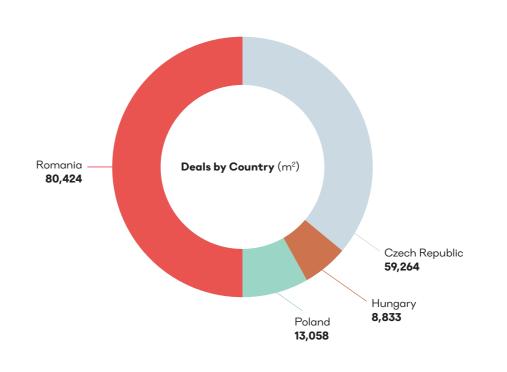




Portfolio Growth by Country 2016 (m²)

### **Q1 New Deals**

During Q1 the team has been active closing deals for new facilities and extensions covering nearly 160,000 m². Another 150,000 m² is currently under negotiation. The high takeup confirms investor interest in the region, and the Romanian market in particular, which comprised approximately 50% of all deals. Due to the high demand, CTP further reduced its industrial vacancy rate by 2.5 basis points to 3.5%.



### CTP Agrees EUR 177 Million Refinancing Loan

### Club deal with Helaba and pbb Deutsche Pfandbriefbank In early May, Helaba and pbb Deutsche

Pfandbriefbank, the specialist public investment finance and real estate lender, have provided a €177 million long term refinancing loan to CTP to finance its standing portfolio as well as recently completed development at CTPark Bor.

The loan was agreed with competitive conditions, and further strengthens the mutual long term cooperation with both banks.



Beer, Perhaps after the dog, it is mankind's best friend—or at least one of his oldest companions. Our knowledge of beer goes back more than 7,000 years, to the first civilisations of ancient Mesopotamia and Egypt. In fact, beer is likely one of the reasons (if not the reason) that our ancient ancestors decided to stop their nomadic ways and settle down. A growing body of archaeological evidence shows that in some parts of the world, pre-agrarian peoples were making fermented brews from wild grains at least as far back as 15,000 years ago, replicating natural processes triggered by wind-borne yeasts. So, while the age-old conundrum of what came first, beer or bread, may never be resolved with certainty, it may well have been bread's liquid cousin that first touched human lips, long before the first wheat was cultivated and the first loaf was baked. Either way, beer truly is part of the human story.

### CTP & Beer

CTP is proud to welcome one of Romania's largest breweries, Ursus Breweries amongst our clients in CTPark Timişoara. Cheers to the deal!

### The original, not so pale ale

Of course, the beer our ancient ancestors drank bears little resemblance to the smooth and refreshing lagers and ales of today. Rather, it likely resembled something we might call gruel. Ancient beers did not include hops, but they did include all manner of mashed grains, grasses, flowers and spices, which after fermentation made the concoction quite sour.

Ever-resourceful, the world's first beer lovers developed a technique of drinking beer through reed straws, which they fashioned to filter out impurities. From the beginning beer drinking has been a social activity, and in ancient times people sipped beer together from the same large earthen pot.

Also interesting is that beer brewing appears to have developed independently in all early civilisations. The ancient Chinese began brewing beer around the same time as their counterparts in Egypt and Mesopotamia. The Incas drank *chicha de jora*, a kind of corn beer. Columbus discovered not only America, but also that the indigenous peoples there were brewing a kind of beer from corn and the sap of birch trees.

### Nectar of the gods, gift to man

The beer-loving ancient Egyptians credited the god Osiris with the invention of their favourite beverage, which he enjoyed drinking so much that he shared the secret with mankind—presumably not to drink alone. Beer became such a staple of life in ancient Egypt that it was used as currency. Workers were paid in "bread and beer"—which later became a form of greeting and symbolised wealth and success. Beyond beer's intoxicating properties, it was also seen as a health remedy in ancient Egyptian medicine and was prescribed for a variety of ailments, not only for adults but also for children. And of course, the tombs of the Pharaohs were well stocked with their favourite drink, to stay refreshed during their journey to the afterlife. The ancient Egyptians not only exported beer to the next world: Egypt is also the source for the first exports of beer to Europe, first by the Greeks, and later by the Romans.

### From the ancients to today

Two major developments transformed the primitive wheat brew of the ancients into the beer we know and love today: the addition of hops, which acts as a natural stabiliser and helps to give beer its crisp, bitter flavour; and the Industrial Revolution, which not only enabled mass production and distribution, but brought technological advances such as the thermometer and Pasteurisation, which enabled the perfection of brewing and preservation techniques.

The cultivation and introduction of hops to the beer recipe took place around the year 1000 A.D. By the 13th century, commercial beer production was well established in places like Germany and the Czech lands. The *Reinheitsgebot*, or German Beer Purity Law, of 1516 established that beer can only be made with barley, hops and water, codifying the birth of modern beer. But it was in the Czech lands in 1842 that the beer we know and love today was born in the city of Plzeň, bequeathing to the world the lager-style beer which bears its name, a 'pilsner' or 'pils'.

Mankind's oldest alcoholic beverage is the now third-most popular drink on the planet, after water and tea. Global consumption in 2016 exceeded 186.6 million kilolitres. And while the market continues to be dominated by the major global brands, in many countries around the world there is a resurgence of microbreweries and small-batch, artisanal production—some of them even seeking to replicate early medieval and even more ancient beer recipes.

### Czech beer, anyone?

The Czech Republic leads the world in per-capita beer consumption, consuming over 146 litres per person in 2016. Czech love of beer is not hard to understand: the country has been producing some of the best beer the world has drunk in the last one thousand years.

Czech beer owes its world-renowned greatness in no small part to the ideal conditions that the country has for growing hops—one of the earliest known records of hops production dates to 859 A.D. in the area around Žatec in northern Bohemia, which till this day is still prized as producing some of the best hops in the world.

The first written record of beer production in the Czech lands dates to 1088 and is found in the foundation record for the church at Vyšehrad in Prague. The first brewery was established in Cerhenice in central Bohemia in 1118. In 1295, King Wenceslas granted brewing rights to the new city of Plzeň that he had recently established, after having succeeded in convincing the Vatican to revoke a prohibition against the brewing of beer. By the 15th century, the local brew had become renowned for its excellence, and exports from places like České Budějovice put Czech beer indelibly on the global beer map.

But the truly significant contribution of Czech beer to the world stage was still to come. One of the main problems of beer production since the very first batch was how to prevent stored beer from going bad. The history of beer making, like most human endeavours, was trial and error, with the goal to improve the flavour of beer and also its longevity.

Thus, in 1842, in an effort to prevent what had become an annual tradition in Plzeň—the emptying thousands of litres of spoiled beer into the streets—the town's brewers embarked on an experiment to discover a more perfect recipe. By this time, bottom-fermenting yeasts were beginning to be used in the brewing process in neighbouring Bavaria. The Plzeň brewers hired Josef Groll, a Bavarian brewer and expert on yeasts, to bring in the latest know-how. Another novelty was the use of light barley that was only partially malted. Combined with the excellent Czech hops and the naturally soft waters provided by the three rivers that flow through Plzeň, the world's first golden light beer was born—a far cry from the cloudy dark beer that until that time the world had only known.

News of the refreshingly cool and clear golden libation spread quickly and caused a sensation. The timing and location could not have better, as breakthroughs in glass production also taking place in Bohemia at that time enabled inexpensive glass bottling. Newly laid rail lines were soon exporting Pilsner Urquell to the world, inspiring others to attempt to mimic the recipe. The result? Today, nine out of ten beers drunk are based on the pilsner lager style.

### **Changing tastes?**

Latest trends reveal that beer lovers worldwide are beginning to experiment and are choosing to consume more craft beers and speciality brews. But pilsner-style golden lager is still the "king of beers".

350+
There are more than 350 brewerie in the Czech Republic, including

over 30 in Prague.



October may be the well-known month of beer festivals, but why wait that long? Summer is surely a good season for beer fests, and there are several on offer in Europe this year.

ON TAP THIS SUMMER:

**BEER FESTIVALS** 

AROUND EUROPE

Czech Beer Festival 11—27 May, Prague

Wiener Bierfest 18—21 May, Vienna

Beer Festival Barcelona 7—9 July, Barcelona

Berliner Beer Week 21—30 July, Berlin

Belgium Beer Weekend

Oktoberfest

### Beer capitals of Europe

- 1. Buchares
- 2. Prague
- 3. Krakow
- 4. Warsaw

China

The largest beer-consuming country in the world for the 13th consecutive year.

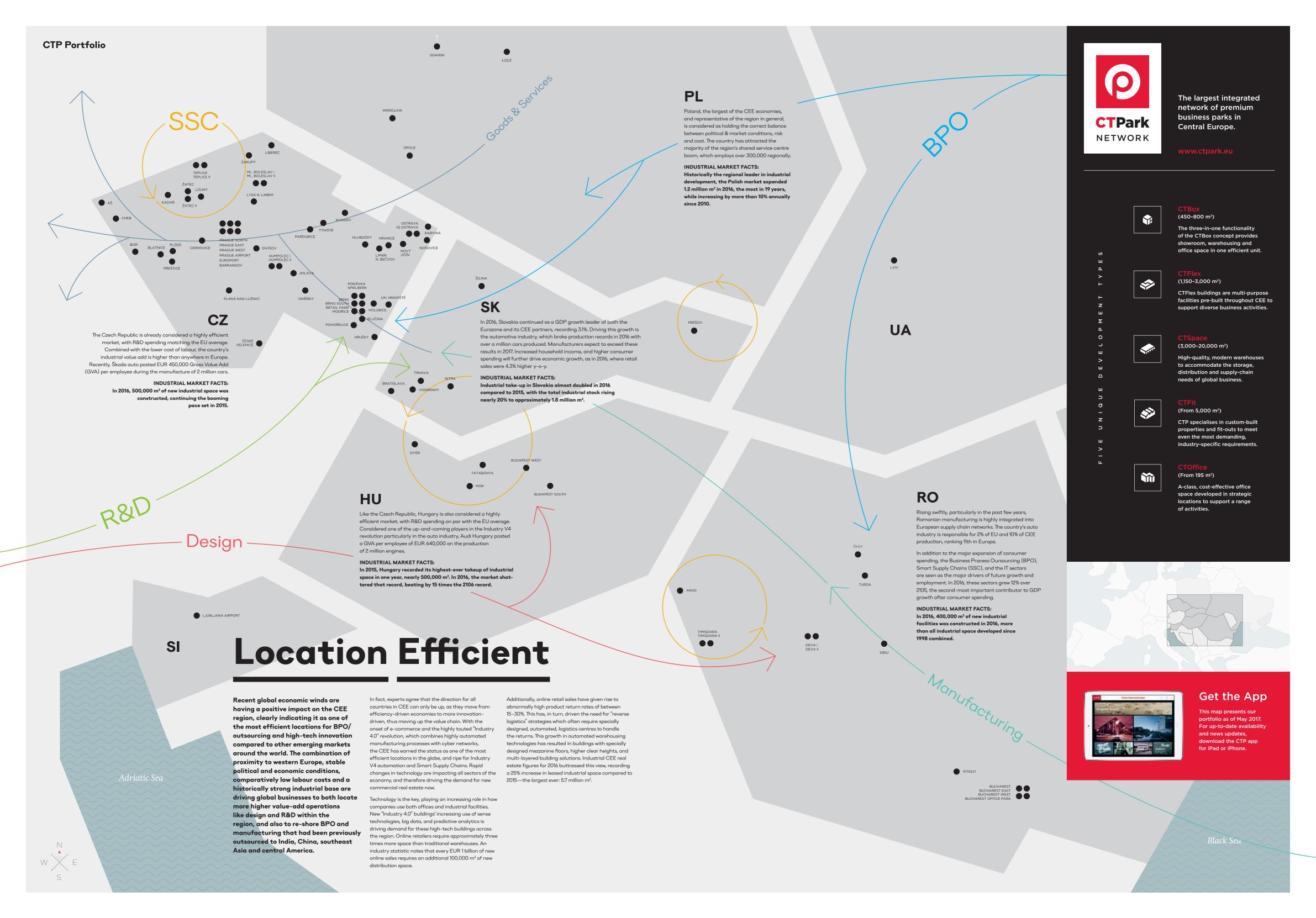
186.64 million kiloliters

#1

world's number-one consumer of beer per-capita for the 23<sup>rd</sup> consecutive year.

Source: Kirin Beer University, Japan







# Property Report





Marian Orzu
Head of Leasing and
Business Development
Department



Daniel Cautis
Senior Busines
Developer

### Romania

Our activities in Romania continue at the fast pace set in 2016. While demand is greatest primarily in the Bucharest region, both construction for new premises and expansion of current clients is taking place throughout the market.

### CTPark Timișoara

▶ Construction continues according to plan on the 15,000 m² facility for Romanian beer giant Ursus (see Beer story), and is on target for delivery in Q4. Due to very low vacancy rates, we are building an additional 20,000 m² at this sought after location.

### CTPark Arad & CTPark Turda

▶ Long-term clients Gebrüder Weiss and Fränkische have agreed to expand their premises at these key locations.

### CTPark Bucharest

► We recently delivered a 22,000 m² facility with half the space already occupied by leading tenants such as Lagermax, SDA, Raben Logistics and Well Pack, One unit of 11,000 m² remains available for immediate lease.

### CTPark Bucharest West

▶ This, the most successful park in Romania, is currently 100% leased, and we are expanding the park by nearly 100,000 m<sup>2</sup> - all of which is pre-lesased to a number of clients such as King Clean, Geodis, Tibbett Logistics, Profi and NOD. We plan to deliver a new building of 78,000 m<sup>2</sup> by Q1 2018 to meet the demand. To accommodate the sizable workforce at these developments, CTP introduced our own shuttle bus service, which connects the growing urban area directly to the park, making the park more accessible to the local labour force. In addition, **Bucharest West continues to attract** clients due to the advantageous tax exemptions based on its location just outside the city limits.

### Hungary

CTP strengthened its position in the Budapest area by the recent acquisition of Rozália Park, which, due to its proximity, will become part of the existing CTPark Budapest West. The CTP Hungary portfolio was enlarged by 57,000 m<sup>2</sup> and now stands at 300,000 m<sup>2</sup>.

### CTPark Győr

► CTP agreed with Dana, a US-owned automotive vendor, to build a 13,000 m² facility starting in H2 2017.

### CTPark Tatabánya

► Construction on the 27,000 m<sup>2</sup> logistics hub for Coloplast is on plan for hand-over by end of Q3 2017. Rudolph Logisti Gruppe is expanding their 6,500 m<sup>2</sup> facility by 16,800 m<sup>2</sup>.

### CTPark Budapest West

► We are expanding GSI's existing facility by 16,000 m².



**Csaba Hegedű** Asset Manager



**László Madas** Project Manager





Across the portfolio, CTP has been active

constructing new premises, growing more

55,000 m<sup>2</sup> delivered in Q1 alone, we are on

throughout the rest of the year.

organically than by acquisitions. With nearly

the path to deliver approximately 506,000 m<sup>2</sup>



Czech Republic

EUR 35 million.

CTP recently started construction on a 53,000 m² warehouse

strategically located CTPark Prague North, just north of the

capital on the D8 motorway. The transaction ranks among

the largest deals recently concluded on the Czech industrial

market. Total investment by CTP will reach approximately

and office facility for MAKRO Cash & Carry ČR, at the



**Stanislav Pagáč** Regional Director



**Karol Škorík**Project Manager

### Slovakia

Investors have re-kindled their interest in Slovakia owing to the stable economy and the coming Jaguar-Land Rover plant. We plan to develop over 50,000 m² in 2017—more than we have built since starting in the country 10 years ago.

### CTPark Bratislava

▶ 18,000 m² is under construction, of which 8,000 m² is preleased to our client Grupo Antolin.

### CTPark Voderady

▶ 13,000 m² is under construction for Lear.

### CTPark Trnava and CTPark Nitra

▶ 7,000 m² is under way at CTPark Trnava and we plan to break ground on 15,000 m² at CTPark Nitra as this paper goes to press.

CTP is a young, growing, dynamic company. In this issue we introduce you to some of our colleagues who help make CTP what it is.

What are your goals at CTP3

Hendrik Jung Investment Manage While servicing the continued strong My goal is to make things happen and demand in the Czech Republic, I will to contribute to the healthy growth focus in particular on: facilitating the of CTP's portfolio in Romania. I am expansion objectives of CTP's key a dynamic person and I wish to accounts in HU, RO and PL in close succeed in sharing part of it with ration with our growing local CTP team. business development teams, as well as, at our core organisational level, on the definition and adoption of best practices and reporting standards together with the tation of our new CRM systems. My role is to prepare everything for the clients' technology, so they can simply move in their machinery, plug in and start production. Next month, I will begin designing some new, interesting technologies for our buildings. For example, machining of microscopic parts, textile printing, and car axis production.

Co-head of Legal Department

Besides becoming the legal-administrative manager of the leasing, construction, share sales and acquisitions work. I will be working

Jennifer Ives Foss

sales and acquisitions work, I will be working, together with Luboš Zajíček, during the next quarter to create and institute more uniform and smoothly working legal processes across all jurisdictions; to update and improve the legal templates company wide; and to help with internal efforts to institute the new data management system.

Mariana Tudo
Head of Accounting & Controling

My plan is to continue the

My plan is to continue the improvement of the activities in the accounting and controlling department. The new team is great, but still it will be necessary to extend it in the coming months. The business is growing faster, but our goal remains to provide all reports accurately and on time to both HQ and fiscal authorities.

vaniel Cautis
Senior Business Developer Manager, Romania

Our business development team is currently aiming at reducing vacancy within the country and leasing new projects that are to be delivered in Timisoara and Bucharest, all of which will lead to reaching our target of 1 million m² by the beginning of 2018.

INSIDE CTP

Senior Business Development

Together with our team we are

running FULL speed to achieve

50% growth of our portfolio in

Slovakia in 2017!



**Ana Dumitrache** 

Head of CTP Romania

Executive Assistant,

I am excited about the opportunity to join the Business
Development team and learn from our professionals, while working together on various projects in the future. My main goal is to make the most of this experience and be a strong

"CTP is probably the most dynamic real estate team on the Romanian market,

and therefore the results are superlative. Being number one is definitely not

team. They are all very talented, ambitious and deliver the best."

easy. That is why these awards are merited by each and every member of our

support partner for the entire CTP team.

### CTP AWARDED AT SEE REAL ESTATE AWARDS IN BUCHAREST

CTP Romania was recognised at the SEE Real Estate
Awards held in Bucharest on
Thursday, April 6<sup>th</sup>, winning in two categories. CTP took first place in the Industrial
Project of the Year category with CTPark Bucharest West.
In the Warehouse Developer category, CTP won the
Warehouse Developer of the Year for its 2016 achievements.

### TOP 30 MEETING

Csaba Hegedűs

Asset Manager

My goal is to secure valuable tenants in order to maximize rental income for the portfolio.

My focus is also on new projects,

including land acquisitions.

CTP's TOP 30 meeting takes place every quarter to discuss top priorities for CTP and key focus areas. This year in March, senior management of CTP agreed on the strategy for the new CTP—an investor, developer and construction company with activities throughout the CEE region employing 260 people with expected growth to 300. Next year we will have more than 5 million m² of lettable area and have the ambition to grow to 10 million m² by 2023.

### HALF-MARATHON CHALLENGE

This year, CTP created a challenge for our colleagues and sponsored any employee who wants to take part in any of the four half-marathons taking place across CEE. The challenge includes participating in all four major half-marathon races in the four capitals of Prague, Budapest, Bucharest and Bratislava.

### 10<sup>™</sup> ANNIVERSARY

CTP's TOP 30 meeting takes place every quarter to discuss top priorities for CTP and key focus areas. This year in March, senior management of CTP agreed on the strategy for the new CTP—an investor, developer and construction

On June 2<sup>nd</sup> all our employees will join to celebrate the second annual 10-year anniversary celebration in an intimate setting. This year we will celebrate ten years of distinguished service of our colleagues below:

Karel Smejkal
Štěpánka Mlýnková
Richard Pokorný
Ivana Žižková
Jiří Kostečka
Marie Klapová
Kateřina Pánková
Renáta Jiskrová
Hana Lhotská
Karol Škorík

Congratulations!



My goal is to sign and finalise

over 350,000 m<sup>2</sup> of new deals

in the CEE re

CTP and the Mayor of Voderady, Pavol
Augustín, have signed a cooperation
agreement in which CTP undertakes
to extend the current municipal
kindergarten in Voderady by almost 400
m². The capacity of the school will be
increased, accommodating an additional
25 children, which will also contribute to
the creation of several new jobs.

"We are very happy that CTP decided to help our community in this way. The enhanced capacity of the nursery school is a necessity, and we are pleased to contribute to the further development of the village and the needs of young families. CTP is a commercial developer that employs top professionals and experts and cares about the human and social dimensions of development, as well as cooperation with local communities. For this, I express warm thanks on behalf of all the citizens of Voderady."

Mayor of Voderady



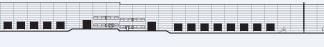
As part of CTP's overall trendsetting vision to beautify our parks and positively impact the communities in which we operate, CTP has chosen specific locations in the Czech Republic for an inaugural Art Wall competition.

CTP is seeking the best ideas from artists from around the globe and is giving them a chance to realise their concepts on the largest canvases ever possible—the largest wall in the competition is over 500 metres long! The art wall production is planned to take place at CTPark Bor and CTPark Prague Airport during second half of 2017. We plan to roll out the competition at other parks throughout the region in 2018.

## CTP Launches Art Wall Project

CI Park Bor was chosen because it offers artists a canvas over half a kilometre long, potentially the largest painting of its kind in the world.









560 m

### Ready, steady, goooooo!

CTP has agreed to sponsor for the third year running the half-iron man competitions held at Doksy and Pálava in the Czech Republic. This year, Pálava Race will be the venue for a new 'Real Estate cup' and the organisers are encouraging the Czech Real Estate industry to field teams and compete against each other.

Pálava Race – Saturday, July 15<sup>th</sup> Doksyrace – Saturday, September 2<sup>nd</sup>

Register at czechtriseries.cz





### CTP Suports Children's Education through the Tereza Maxová Foundation

CTP is honoured to announce its financial commitment to the Tereza Maxová Foundation for the next 2 years. CTP support will focus on effective and specific assistance to abandoned and underprivileged children at both the national and regional levels. The national educational project, running under the working title "Comenius", centres on long-term support for the education of children who were raised in child-care homes. Alongside the national project, four additional funds will be established on a regional level to support education, holistic development, and the prevention of removal of children from their families' homes.



Beer illustrations by Vojtěch Velický. Vojtěch studied drawing, illustration and design at various schools. Since 2008, he has been drawing illustrations for the Czech economic weekly magazine, *Euro*. He also does illustrations for other publications and advertising campaigns. If you want to see Vojtěch's drawings in reality, have a beer at Lalibela Club in Prague, where Vojtěch's permanent exhibition is on display.

lazybastard.cz

### UPCOMING EVENTS

Invest MORE June 6, Ostrava
Thirsty Thursday September 14, Prague
CEE Property Forum September 19, Vienna
Expo Real October 4–6, Munich

CEE Automotive Forum October 16–17, Prague

Colophon



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